Editorial

Health Workforce in Bangladesh

Muhammod Abdus Sabur

Bangladesh has an extensive network of health facilities from the government covering different tiers, particularly in rural areas - community clinics, union sub-center/union health and family welfare center, upazila health complex, district/general hospital, medical college hospital, and specialized institute hospital. However, people, in general, are not happy with the existing health system. Nice building with equipments, medicines, and other supplies, but with limited service providers (both in number and qualification), fail to gain confidence of the people. Money, drugs, and infrastructures are needed but they demand a motivated, skilled, and supported workforce. Health care is a labor-intensive service sector. Health service providers are the personification of a system's core values - they heal and care for people, ease pain and suffering, prevent disease, and mitigate risk - the human link that connects knowledge to health action. In health systems, workers function as gatekeepers and navigators for the effective, or wasteful, application of all other resources such as drugs, vaccines, and supplies¹. Health workers spearhead and glue together the health system².

World Health Organization (WHO) defines health workers to be all people engaged in actions whose primary intent is to enhance Health¹. Bangladesh is known for its pluralistic health system³. Thus Bangladesh has many categories of health workers – super specialist physician, specialist physician, graduate physician, diploma physician, alternative medical (homeopathy, ayurvedic, unani) physician (graduate and diploma), nurse (diploma, graduate, masters), midwife

Muhammod Abdus Sabur, Professor and Chairman, Governing Body, Ad-din Women's Medical College, Dhaka. Mobile: 01731629575, E-mail: sabur.pso@ gmail.com

Received Date: 5 April, 2024 Accepted Date: 23 May, 2024 (diploma, graduate), medical technologist (laboratory, dental, pharmacy, physiotherapy, radiology, radiotherapy, etc.), paramedics (medical assistant, community paramedic, mid-level ophthalmic paramedic), community-based skilled birth attendants, community health care provider, etc.

The Joint Learning Initiative (JLI), a network of global health leaders identified (1) shortage, maldistribution, (3) skill-mix imbalance, (4) negative work environment, and (5) weak knowledge base as challenges with health workforce⁴. Bangladesh is not an exception to the challenges mentioned.

1. Shortage

WHO has identified the index of 4.45 physicians, nurses, midwives, and other categories per 1,000 population to estimate the health human resources (HRH) need and need-based shortage by 2030⁵. WHO has also recommended a ratio of physicians: nurses and midwives: others cadres as 1:3:56. These mean 0.5 physicians; 1.5 nurses and midwives and 2.45 other HRH are required for every 1,000 population. Bangladesh has a 165,158,616 population⁷. So the country needs 82,579 physicians. The estimated number of MBBS doctors available in the country is 101,559. In 116 medical colleges (39 government and 77 non-government), 11,328 seats (4,500 government and 6,828) are available for yearly admission in MBBS courses. Similarly, Bangladesh needs 247,737 nurses and midwives and has 93,147 nurses and midwives. A total of 35,765 seats are available in government and non-government institutions for the yearly admission of nurses and midwives. Against the requirement of 412,895 other categories of HRH, Bangladesh has 305,828 (medical assistants, pharmacists, technologists, family welfare visitors, community paramedics, and community skilled birth attendants)8. So, Bangladesh doesn't have any shortage of physicians and will continue to be in such a situation in the coming years, given the seats available The Journal of Ad-din Women's Medical College; Vol. 12 (2), July 2024; p 1-4

https://doi.org/10.3329/jawmc.v12i2.79142

for annual intake. However, the country clearly suffers from a shortage of nurses and midwives. Given the capacity of annual intake, it may overcome the shortage in the next five years. Bangladesh also has a shortage of other allied professionals.

2. Maldistribution

Globally health workers are distributed unevenly. Countries with the lowest relative need have the highest numbers of health workers, while those with the greatest burden of diseases must make do with a much smaller health workforce. The Region of the Americas, which includes Canada and the United States, contains only

10% of the global burden of disease, yet almost 37% of the world's health workers live in this region. In contrast, the African Region suffers more than 24% of the global burden of disease but has access to only 3% of health workers¹. Vietnam reported on average just over one health service provider per 1,000 people, but this figure hides considerable variation. In fact, 37 of Viet Nam's 61 provinces fall below this national average, while at the other extreme one province counts almost four health service providers per 1,000⁹. While globally under 55% of all people live in urban areas, more than 75% of doctors, over 60% of nurses, and 58% of other health workers also live in urban areas¹.

Table 1: Division-wise HRH under the Directorate General of Health Services and Directorate General of Family Planning as of 2021¹⁰

| Division | Total sanctioned posts | Total filled- in posts | Vacancy in % | Medical Doctors, including Dentists and Traditional and Complimentary Medicine Professionals Vacancy in % | Nursing and Midwifery Professionals Vacancy in % |
|------------|------------------------------|------------------------------|-----------------|---|--|
| Barishal | 16,942 | 11,336 | 33 | 59 | 19 |
| Chattogram | 39,202 | 25,517 | 32 | 33 | 42 |
| Dhaka | 81,196 | 55,226 | 35 | 34 | 22 |
| Khulna | 24,672 | 16,576 | 33 | 52 | 18 |
| Mymensingh | 15,976 | 11,749 | 26 | 41 | 18 |
| Rajshahi | 28,897 | 21,238 | 27 | 42 | 12 |
| Rangpur | 23,291 | 16,483 | 29 | 50 | 19 |
| Sylhet | 14,536 | 8,709 | 40 | 46 | 53 |

Table 2: Division-wise Density of the Health Workforce per 10,000 population in 2019¹¹

| Division | Qualified and Recognized | Non-qualified/Unrecognized | Total |
|-------------|--------------------------|----------------------------|--------|
| Barishal | 18.85 | 16.92 | 35.77 |
| Chattogram | 36.72 | 9.94 | 46.65 |
| Dhaka | 90.01 | 38.42 | 128.42 |
| Khulna | 31.56 | 19.28 | 50.85 |
| Mymensingh | 15.56 | 23.17 | 38.73 |
| Rajshahi | 8 | 7.34 | 15.34 |
| Rangpur | 28.07 | 9.62 | 37.69 |
| Sylhet | 11.29 | 5.35 | 16.64 |
| Grand Total | 33.17 | 15.83 | 49.01 |

3. Skill-mix imbalance

WHO has recommended a ratio of physicians: nurses and midwives: others cadres as 1:3:5⁶. WHO has also identified the index of 4.45 physicians, nurses, midwives, and other categories per 1,000 population⁵. These mean 0.5 physicians, 1.5 nurses and midwives, and 2.45 other HRH are required for every 1,000 population. Bangladesh has 0.61 physicians, 0.56 nurses and midwives, and 1.85 other categories of HRH per 1,000 population⁸. Therefore serious skill-mix imbalance exists in HRH in Bangladesh. One-third of nurses/midwives and three-fourths of other HRH exist than required.

4. Negative work environment

Both shortage and skill-mix imbalance contribute to the negative work environment. Shortage puts an extra workload on those are present, which may continue for a long time. Skill-mix imbalance results in a lack of the right kind of supportive staff. Other factors contributing to the negative work environment include limited supplies of medicines and limited /non-functioning equipment resulting in confrontation with the service seekers. Most of the health workers have limited career progression opportunities. Some also experience complete blocks in career progression. Pressure from the powerful corners (including political, bureaucratic, and others) for providing undue favor - asking to visit their home for service, issuance of false/ grievous injury certificate, breaking the queue of the service, etc. Concerns about security, particularly of female workers also fuel the negative work environment.

5. Weak knowledge base

Table 3: Total number of HRH education institutions over the years in Bangladesh¹²

| Education Institutions | 2010 | 2016 | 2020 |
|---|------|------|------|
| Medical Colleges | 62 | 105 | 113 |
| Dental Colleges | 17 | 35 | 35 |
| Nursing Colleges | 30 | 64 | 174 |
| Nursing Institutions (Nursing and Midwifery) | 57 | 157 | 223 |
| Medical Assistant Training School (MATS) | 47 | 208 | 209 |
| Institute of Health Technology (IHT) | 61 | 105 | 110 |

The very rapid growth of medical, dental, nursing, midwifery, paramedic and medical technologist institutions in both the public and private sectors within

a short span of time resulted in a serious shortage of teachers and compromised faculty quality. The scarcity of physical spaces, laboratory facilities, exposure to the patients, and hands-on training are well-documented ^{13,14,15}. Outdated course curricula with limited duration also contribute to the weak knowledge base. With almost nil provision of any systematic in-service training, the weak knowledge base continues and further deteriorates due to the very aggressive marketing promotion of pharmaceutical companies.

Since the health workforce is the key component of the health system, without mitigating its challenges health system will not be functioning effectively and thus will not achieve universal health coverage. Since Bangladesh has a huge shortage of nurses, midwives, and medical technologists, para-medics attention on an urgent basis needs to produce more with quality. As the country achieved the minimum threshold for physicians, efforts should be targeted to ensure quality of education. For universal health and coverage, mal-distribution issue needs to be tackled by completely reviewing the need for workers with appropriate numbers and clear roles to perform and develop those capacities adequately. Facilities at each level like community clinics, unions, upazila, district, national, and urban areas need thorough reviewing to clearly delineate roles to play with proper staffing to ensure skill mix. A proper working environment needs to be ensured for the HRH at all levels by resolving issues of recruitment, deployment, and promotion. Finally teaching institutes need to overcome their limitations to impart quality education, as only competent HRH will be the vehicle to achieve the desired universal health coverage.

References

- World Health Organization (WHO). 2006. Working together for health. The World Health Report 2006. Geneva. WHO
- Bangladesh Health Watch (BHW). 2008. The State of Health in Bangladesh 2007: Health Workforce in Bangladesh, Who Constitutes the Healthcare System? Dhaka. James P. Grant School of Public Health, BRAC University
- 3. A Mushtaque R Chowdhury, Abbas Bhuiya, Mahbub Elahi Chowdhury, Sabrina Rasheed, Zakir Hussain, Lincoln C Chen. 2013. The Bangladesh paradox: exceptional health achievement despite economic poverty. Lancet 2013; 382: 1734–1745

- 4. The Joint Learning Initiative (JLI). 2004. Human Resources for Health: Overcoming the Crisis. Global Equity Initiative, Harvard University
- 5. World Health Organization (WHO). 2016. Global strategy on human resources for health: workforce 2030. Geneva, WHO
- 6. World Health Organization (WHO). 2015. Bangladesh health system review. Geneva. WHO
- 7. Bangladesh Bureau of Statistics (BBS). 2022. Population and Housing Census 2022. Preliminary Report. Dhaka. BBS, Ministry of Planning
- Ministry of Health and Family Welfare (MOHFW).
 2023. HRH Data Sheet 2023.Dhaka. Human Resources Branch, Health Services Division, MOHFW
- Prasad A, Tandon A, Sousa A, Ebener S, Evans DB. 2006. Measuring the efficiency of human resources for health in attaining health outcomes across provinces in Viet Nam. Geneva, World Health Organization
- 10. Asian Development Bank (ADB). 2022. Bangladesh Health Sector Needs Assessment (Draft). Dhaka. ADB

- 11. Ministry of Health and Family Welfare (MOHFW). 2022. HRH Data Sheet 2022.Dhaka. Human Resources Branch, Health Services Division, MOHFW.
- Ministry of Health and Family Welfare (MOHFW) and World Health Organization (WHO). 2021. Health Labor Market Analysis in Bangladesh 2021.Dhaka. Human Resources Branch, Health Services Division, MOHFW and WHO
- 13. Md. Abdullah and Dr. Muhammod Abdus Sabur. 2016. Situation Assessment of New Medical Colleges in Bangladesh. Dhaka. Sector Wide Management and Monitoring Operational Plan, Health Population and Nutrition Sector Development Program, Ministry of Health and Family Welfare
- 14. Rashid Zaman, Muhammod Abdus Sabur, Adiba Khaled and Shahidul Islam. 2019. Baseline Study on Trained Diploma Midwives in Bangladesh. Oxford: Oxford Policy Management and Dhaka: Mitra and Associates
- Shah Monir Hossain, Muhammod Abdus Sabur, Khaleda Islam and Rumana Huque. 2021.
 Developing Competency-Based Allied Workforce.
 Dhaka, ARK Foundation